EBU-MF
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Report of the EBU treasurer

- EBU-MF (day to day activity)
- EBU (this group)

EBU-MF

2025 Financial Overview

- Revenue: €770k (+21% versus 2024)
- Examination activity continued to grow strongly
- Costs increased to €524k (+19%)
- Financial position remains stable and healthy
- Cash reserves provide security for future operations

Revenue Structure

Source	Share of income
Examination fees	87%
Other sources	13%

Important message
The Foundation remains highly dependent on examination-related income. Any reduction in candidate numbers would have a significant impact on financial sustainability.

Cost Evolution

- Total costs increased by 18.6%
- Travel and meeting expenses increased substantially
- International examination activities continue to expand
- Digital infrastructure and quality assurance require ongoing investment

Strategic Considerations:
Challenges for the coming years

- Maintain examination quality across multiple countries
- Further investment in digital platforms
- Build an appropriate reserve policy
- Protect EBU against fluctuations in candidate numbers
- Support international growth projects

Examination Fee Proposal

- Inflation has increased costs in recent years.
- Travel expenses have increased significantly.
- Examination organisation has become more complex.
- Digital systems require continuous maintenance and development.
- Fees must ensure long-term sustainability and quality of EBU examinations.

- Modest fee adjustment effective [date].
- Objective is cost recovery and quality preservation, not profit generation.

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EBU accounting 2024 & 2025

- Supervised and approved

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- Magne Dimmen (N)